February 21st, 2021 - LSB Agenda (10:30 a.m.)

I. Call to Order / Opening Business (10 minutes)
   a) Land Acknowledgement
   b) Roll Call
   c) Approve Proposed Agenda
   d) Pacifica Mission Statement
   e) Consider Excused Absence Requests
   f) Approve Minutes from previous meeting
   g) Set Time Certain to Adjourn.

II. Review of powers and duties of LSB (5 mins)

III. Discussion of GM submitted report (10 mins)

IV. Public Comments #1. (7.5 mins)
    * Additional Public comments can be submitted at: LSBoard@kpfk.org

V. Finance Committee and Treasurer's report and discussion (15 mins)

Reschedule proposed special meeting on finances?

VI. Public Comments #2. (7.5 mins)
    * Additional Public comments can be submitted at: LSBoard@kpfk.org

VII. Discussion of PNB Directors' submitted Reports (15 mins)

VIII. Election of LSB members to PN committees (30 mins)
    a) Audit Committee (2 delegate seats)
    b) Committee of Inclusion (1 director seat; 1 delegate seat)
    c) Governance Committee (2 delegate seats)
    d) Programming Committee (2 delegate seats)

IX. Public Comments #3. (7.5 mins)

X. Committee Reports. (45 mins)
    a) Governance Committee. (15 mins)

MOTION - To request that at every official KPFK LSB meeting or LSB sponsored event, an appeal for donations will be made.
(P. Roberson, J. Goodman, B. De Soto KPFK LSB)

WHEREAS the financial condition of the Pacifica radio network including station KPFK is in crisis;

and

WHEREAS It is appropriate for listeners, volunteers and supporters to be reminded of the necessity to fund and financially support the network;
BE it resolved that at every official KPFK LSB meeting or LSB sponsored event, the agenda will reflect a request for donations and the LSB chair, vice chair, or designated speaker will reiterate that the station is funded by grassroots listeners and verbalize the necessity of donations by listeners, by emphasizing the importance to the station of sustainer memberships.

Further, during such meetings an official appeal and request for financial support of the station will be made and a verbal link to a donation portal, or code for text or telephonic donation will be provided and inserted into the chat (if the meeting is by zoom, or similar platform) or other location by the Secretary or another designated person.

b) Outreach Committee (15 mins)
c) Fundraising ( 5 mins)
d) Programming Oversight ( 5 mins)
e) Community Oversight ( 5 mins)

XI. Solicitation of committee members ( 5 mins)

Affiliate Task Force;

XII. Public Comments #3. (7.5 mins)

XIII. Set future meeting dates and times ( 5 mins)

XIV. New business (10 mins)

XV. Adjourn

PNB COMMITTEE DESCRIPTIONS:

PNB: Audit Committee: (see attached for more detailed description)

There is a distinction between a Finance and Audit Committees, in that the FC is hands on with every aspect of the daily Accounting process within an Organization, whereas the Audit Committee concentration is more targeted within a specific scope of certain data compilation from a specific list of requirements submitted by an Auditor to the Accounting Department of the Organization. The purpose is to reconcile all data at year end.

This process enables certification of good standing or reasonable financial position by the Organization. In turn, it provides trusted documentation for YE Income Tax fillings, provide Financial Statements that are used for Loan applications, Grants, CPB Funding, etc.

PNB: Committee of Inclusion: (from the Bylaws)

Standing committee of the Board to monitor the under-representation of communities in their respective radio station areas. These “Committees of Inclusion” shall include one Director and three LSB members from each radio sta-
tion area who shall be elected by their respective LSBs, and such additional individuals as those four shall choose by majority vote. The Committees of Inclusion will monitor both station programming and staffing in consultation with the LSBs. They will also monitor the diversity of election candidates and work with the LSBs' appropriate committees to improve the diversity of election candidates at the local and national level. These Committees of Inclusion shall monitor diversity participation in consultation with the general manager, local committees and the Board, the status of which will be published and maintained in each respective radio station area. Communities deemed to be under-represented by the Committees of Inclusion will be identified and the extent of their under-representation shall be communicated to the Board, the respective LSBs and any local outreach committees. Station managers and appropriate LSB committees will be expected to consider these communities in their future decisions about staffing, programming, and candidate outreach, subject to any applicable state and federal laws and regulations. All station managers and Committees of Inclusion will report to the Board and their respective LSBs quarterly on the status of diversity within their radio station areas. The Board shall query and monitor radio station areas with identified under-represented communities and any plans for addressing these under-represented communities’ increased participation. Where necessary with due notice, the Board will suggest and/or direct managers and committees to implement specific measures to improve the status of under-represented communities in their respective radio station areas. The Board will assist and encourage station managers and Committees of Inclusion in finding new ways to improve recruitment efforts in their respective radio station areas.

**PNB: Programming Committee:**

Composition of the Committee -
2 LSB’s representatives per the 5 Station LSB’s plus 1 Affiliate Director.

Function of the Committee to ensure programming and Policies are compliant with the Pacifica Mission and that programming is Mission Driven also the committee vets programming policy and makes recommendations reflecting the same.

**PNB: Governance Committee:**

To ensure that Democratic Governance Processes according to the most recent Ratified Pacifica By-Laws as stated or restated are moving forward by reviewing propose By-Laws Amendments and all Petitions and Concerns regarding Violations of the By-Laws or any Actions Detrimental to the Pacifica Foundation Network and its Mission. The committee may from time to time address Motion’s and Resolution’s from the body Pacifica National Board of Directors.
Here is a brief run down on some range of duties of an Audit Committee (notes by Bella De Soto):

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By the way, at Pacifica Foundation, the Audit Committee meets infrequently and only during the auditing time cycle. Normally with the auditors and CPA preparing the documents for the Auditor (s). Some time, the PNB Finance Committee Chair and the Foundation Executive Director attends certain of the meetings.

The key area is the Q&A sessions with the CPA and Auditors, as well their intro to their process. However, an effort to broaden the existing separation bet. the FC and Audit is ongoing…BDS

Excerpts from several material sources, shared at the PNB Audit Committee. These sources introduce various levels at the Audit process.

National Council on Nonprofits:

What is the difference between an audit committee and the finance committee?
The board of directors as a whole has the ultimate fiduciary responsibility for the accuracy of the nonprofit’s financial reporting. Not every nonprofit has a separate audit committee that is responsible for the organization’s internal financial controls and independent audit. In some nonprofits, the finance committee serves the dual role of both finance and audit committee.
The following chart demonstrates the distinct roles of the audit committee versus the finance committee in a nonprofit (Audit Committee Member Roles and Responsibilities, AICPA Toolkit)

<table>
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<tr>
<th>Audit Committee</th>
<th>Finance Committee</th>
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<tr>
<td>The audit committee:</td>
<td>The finance committee:</td>
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(a) Reviews the organization’s financial statements and other official financial information provided to the public;

(b) Ensures that reports are received, monitored, and distributed correctly;

(c) Oversees the organization’s internal controls, including management’s compliance with applicable policies and procedures and risk management (for example, for organizations that are part of a national network, annually reviewing whether the organization meets the re-chartering requirements of its national organization);

(d) Usually oversees the annual independent audit process, including engaging the independent auditor and receiving all reports and management letters from the auditor;

(e) Reviews the annual information returns (IRS Form 990, related schedules, and forms) and recommends it for approval, signature, and submission by the appropriate officer. The audit committee also transmits the returns to the board for its review before signing and submitting it. The audit committee engages (on the board’s behalf) and interacts with the independent auditor or auditing firm. Many audit firms also prepare the federal and state tax returns for their nonprofit audit clients; and

(f) Reviews the organization’s procedures for reporting problems. The audit committee may exercise primary responsibility to review the whistle-blower policy and process, anti-fraud policies, and policy and procedures related to the discovery of errors or illegal acts, whistle-blower hotline, and other communication methods and determine the process for “special investigations” (whistle-blower allegations, anti-fraud compliance, discovery of errors or illegal acts).

(g) The board may delegate other authority and/or duties to the audit committee.

(\textit{a}) Oversees the preparation of the annual budget and financial statements. The finance committee ensures that budgets and interim financial statements are prepared;

(\textit{b}) Oversees the administration, collection, and disbursement of the organization’s financial resources, in addition to the related policies and procedures;

(\textit{c}) Advises the board with respect to making significant financial decisions, such as correcting or restructuring the organization's books and accounting procedures when fiscal problems arise;

(\textit{e}) Oversees the preparation and implementation of the governance policies referenced in the Form 990: conflict of interest, document retention, whistle-blower, review of executive compensation, etc.; and

(\textit{f}) Should ensure that joint membership between the audit committee and the finance committee meets local laws and regulations (if an organization has both committees).

\textbf{More resources on the differences between an audit committee and finance committee:}

\textbf{Nonprofit Finance vs. Audit Committees (Minnesota Council of Nonprofits)}

\url{https://www.nonprofitaccountingbasics.org/organizational-structure/finance-committee}
A Nonprofit's Guide to Accounting

For nonprofits, the ins and outs of accounting can be tricky. Tax requirements for nonprofits are stringent, and it can be hard to track all your variable funding sources. Luckily, with the right accounting practices, you can ensure complete compliance and transparency when it comes to your nonprofit organization's financials. This guide will help you better understand how accounting for nonprofit organizations works and the best methods to employ.

What is nonprofit accounting? *(Some highlights...)*
Nonprofit accounting is a system of financial management, recordkeeping and reporting that is uniquely used by not-for-profit groups. Nonprofits are organizations that ...
Have no owners or ownership interests.
Receive contributions or donations from third parties that don't expect a return.
Have a purpose other than making a profit.
Nonprofit accounting uses specific language and designations to note what activities are being funded and create reports that let donors see how their money is being used.

1. **Programs**: The services provided by a nonprofit are referred to as programs.
   Each program generally has its own revenue, expenses and records.
2. **Donorrestrictions**: Some donors restrict their contributions to specific purposes or programs. These must be accounted for in financial management. Funds that are not donor-restricted can be used for any program, administrative cost or other purposes.
3. **Fundraising**: This is the designation for activities that are used to raise the organization's profile or solicit donations, such as direct mail campaigns or charity events.
4. **Administration**: Funds used for the management of a nonprofit are designated as administration or overhead funds. These are funds necessary to keep the
nonprofit operating and must be noted in all accounting and reported to donors. Donors generally prefer that nonprofits keep their overhead, such as salaries, as low as possible in order to direct the majority of funds toward programs.

Please refer to this source web link above for further reading…

BoardSource envisions a world where every social sector organization has the leadership it needs to fulfill its mission and advance the public good. Our mission is to inspire and support excellence in nonprofit governance and board and staff leadership.

Established in 1988, BoardSource’s work is grounded in the fundamental belief that boards are critical to organizational success. With decades of hands-on experience working with and supporting nonprofit boards, BoardSource is the recognized leader in nonprofit governance and leadership, and a go-to resource for nonprofit board and executive leaders. BoardSource supports a broad and diverse crosssection of social sector organizations with

• leadership initiatives addressing key opportunities and issues within the nonprofit sector
• research and benchmarking of board composition, practices, and performance
• membership and board support programs
• customized diagnostics and performance assessment tools
• a comprehensive library of topic papers, publications, and downloadable infographics, tools, templates, and more
• live and virtual education and training
• governance consultants who work directly with nonprofit leaders to design specialized solutions to meet an organization’s needs
• a biennial conference that brings together approximately 800 board leaders for two days of learning and sharing

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